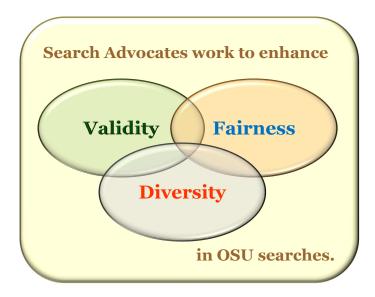
# **OSU Search Advocates**

## **Mission:**



# **Principles:**

#### **Diversity and Inclusion**

- Infuse diversity into the process—don't make it an "add on."
- Review the position to determine and articulate the relevance of diversity. Ask applicants to address it.
- Cast your net broadly and actively to capture a diverse pool.
- Sort people in, not out. Look for strengths.

#### **Expansive Thinking**

- Challenge quick assumptions. What might you be missing?
- Attend to unconscious bias. Ask questions.

#### **Full Participation**

- Encourage communication between decision maker, search committee and stakeholders.
- Attend to power dynamics within the search committee.

### **Priorities:**

	Priorities*	Resources	Tools
Set-up	<ul> <li>Meet with hiring official &amp; search chair</li> <li>Discuss SA role, confidentiality, unconscious bias, legal requirements, and diversity with committee</li> </ul>	<ul><li>Handbook</li><li>Blackboard resources</li></ul>	o Chapters 1-5 o Articles
Position Description	<ul> <li>Position mission, relevance of diversity, marketing</li> <li>Build explicit, inclusive criteria for each qualification</li> </ul>	<ul><li>Handbook/checklists</li><li>Criteria Matrix</li></ul>	o Chapters 5-7 o Checklists 1a-c
Recruit	<ul> <li>Reach out to people who might not otherwise apply</li> <li>Recruit personally, by phone/email, for diverse pool</li> <li>Check pool diversity before close; redirect efforts</li> </ul>	<ul><li>Handbook/checklists</li><li>Blackboard resources</li><li>OEI/Business Center staff</li></ul>	o Chapter 8 o Checklist 2
Screen	<ul> <li>Screen in rather than out</li> <li>Cluster in groups (unqualified, qualified, exceptional)</li> <li>Check demographic impact at each stage</li> <li>Record screening reasons</li> </ul>	<ul> <li>Handbook/checklists</li> <li>Screening Matrix</li> <li>OEI/Business Center Staff</li> <li>Applicant Disposition</li> <li>Worksheet</li> </ul>	o Chapter 9 o Checklist 3
Interview	<ul> <li>Design campus visit for candidate needs/ interests</li> <li>Plan behavior-based questions</li> <li>Dual-career employment/family friendly policies</li> </ul>	<ul><li>Handbook/checklists</li><li>Work-Life Coordinator (Robynn Pease)</li></ul>	o Chapter 10 o Checklist 4
References	<ul> <li>Inform candidate before contacting references</li> <li>Go beyond those furnished for other perspectives</li> <li>Check accuracy of "reading between the lines"</li> </ul>	o Handbook/checklists	o Chapter 11 o Checklist 5
Select	<ul> <li>Collect all info; ensure balanced/detailed analysis</li> <li>Identify remaining questions and obtain answers</li> <li>Record screening reasons</li> </ul>	<ul><li>Handbook/checklists</li><li>Applicant Disposition</li><li>Worksheet</li></ul>	o Chapter 12 o Checklist 6
Integrate	<ul><li>Committee plans to welcome new hire to OSU</li><li>SA follows up with new hire in the first few months</li></ul>	o Handbook/checklists	o Chapter 13 o Checklist 7
	*Consult with Equity & Inclusion throughout the search; debrief w/OEI afterwards		